



# **DASEES Decision Analysis for a Sustainable Environment, Economy, and Society**

**Structured Decision-Making for the US EPA Sustainable and Healthy  
Communities (SHC) Research Program**

**SB 673 Symposium  
Cumulative Impacts and Community Vulnerability  
July 27, 2017**

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Office of Research and Development  
U.S. Environmental Protection Agency**



# Comments from decision-makers about addressing complex environmental management problems

“Our decisions impact Tribal lands, I need a way to be transparent and show how we make decisions that they can check.”

- EPA Remedial Project Manager

“I have to understand and include the concerns of the surrounding community in my plans for this project.”

- Cincinnati Metropolitan Sewer District project engineer

“We want to include community stakeholder viewpoints to better implement our regional plan.

- Broward County, FL Environmental Compliance Director



# General Decision Process:

*Time and Information are key influencers*

With the **time** you have:

- Identify/create options
- Use best **available information** to **assess** consequences of option implementation
- Then **evaluate** options using **stakeholder** input
- Decide, document, and explain

*Structured Decision Making (SDM)* with DASEES structures decision-relevant information, enabling the integration of **stakeholder concerns** for more inclusive **evaluation** of consequence **assessments**



***“A formalization of common sense  
for decision problems which are too complex  
for informal use of common sense”***

***- Keeney, 1982***

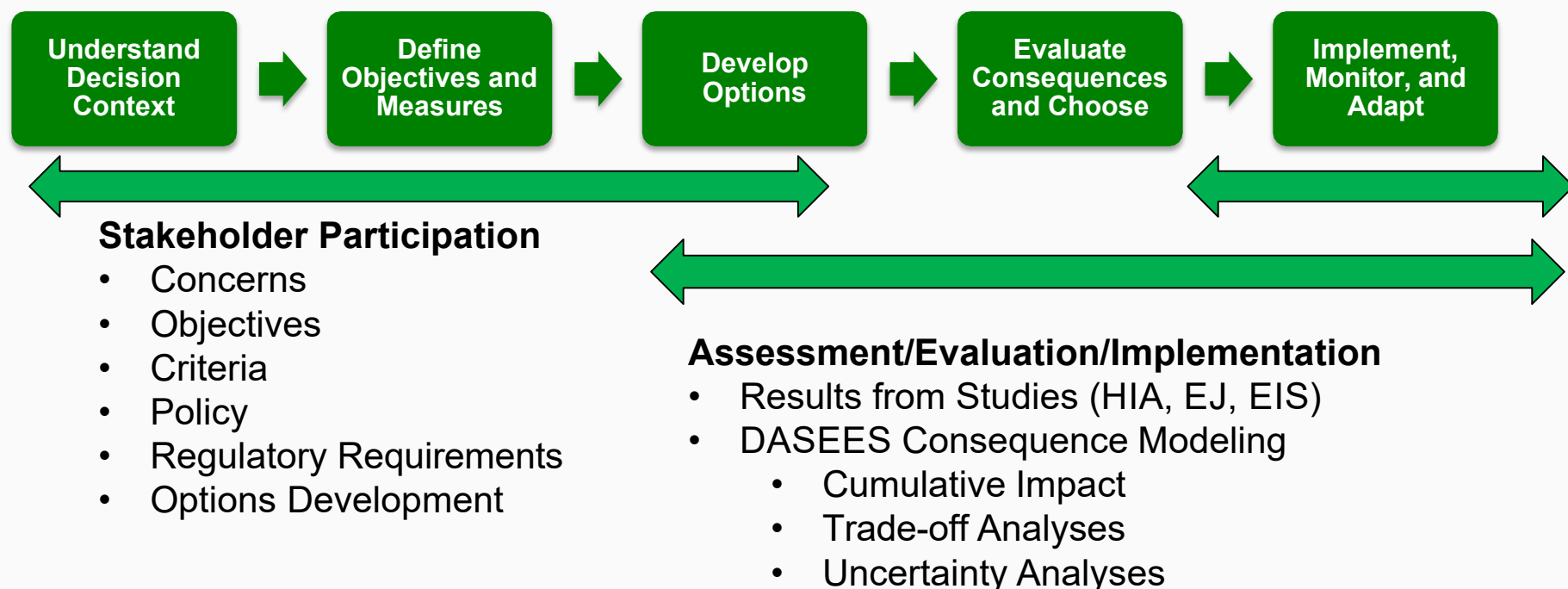
**SDM provides an organized approach to integrate  
Facts (Scientific Knowledge) & Values (Stakeholder concerns)**

- **Problem Structuring**
  - Find common understanding of complex multi-faceted problem
- **Solution Creation, Evaluation, Implementation**
  - Identify and evaluate innovate management alternative
  - Implement, monitor, adapt



## DASEES Function and Philosophy:

- ❖ Web-based framework supporting stakeholder-driven group decision-making
- ❖ organizes use of tools/data/information needed for decision
- ❖ Includes stakeholder perspectives and tools for analysis and evaluation





## Application:

### Dania Beach Resiliency Planning Workshop

#### Purpose:

*This two-day meeting will bring stakeholders together to develop common objectives and solutions for the resiliency challenges facing Dania Beach and identify the technical needs to evaluate those solutions.*



US Army Corps  
of Engineers®



#### Workshop Objectives

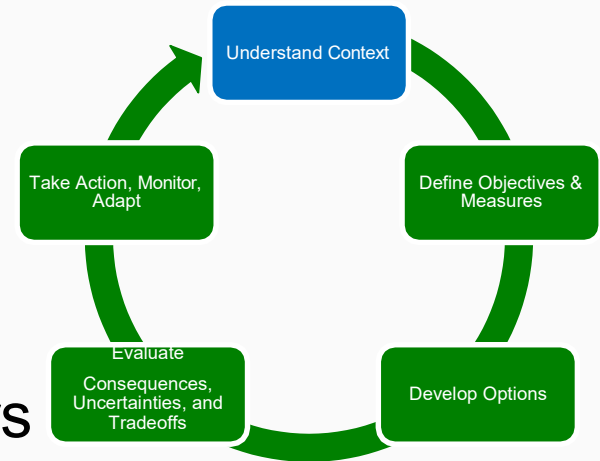
- Bring stakeholders together to develop a shared understanding of the inter-related economic, social, and environmental challenges facing Dania Beach.
- Identify resiliency goals for the region, including health & safety, community well-being, ecological integrity, and economic competitiveness.
- Devise management actions responsive to identified goals



## Application: Dania Beach

### Understand Context

- Present Perspectives
  - Dania Beach, Broward County
- Establish Agreement on Problem Drivers
  - Sea Level Rise → Flooding → Infrastructure Impacts
  - Allocation of scarce resources to existing and emerging problems
- Identify Relationships
  - Formal and informal lines of communication
  - Administrative Authority: *Who can do what and where*
  - Areas of potential collaboration
    - Pooling funding and technical resources

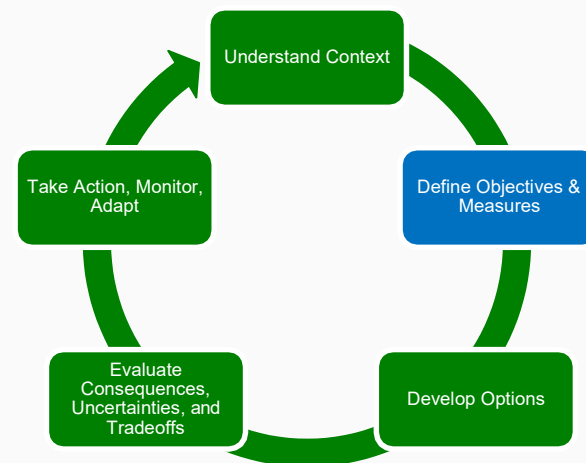




## Application: Dania Beach

### Define Objectives and Measures

- Elicitation
  - Generate stakeholder ideas
  - Sort ideas into categories
- Structure and capture in DASEES





# Application: Dania Beach – Brainstorming and Structuring Stakeholder Ideas



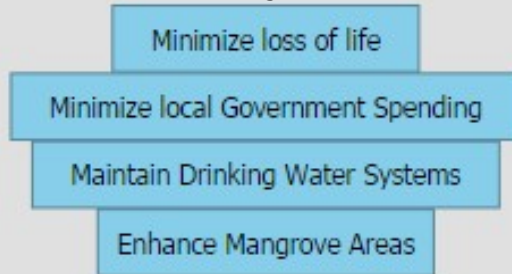
**DASEES**

Decision Analysis for a Sustainable Environment • Economy • Society v0.3.22

**Brainstorm**

Save Revert New Idea

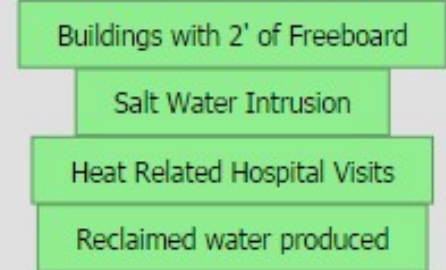
## Ends Objectives



**This is the Target**

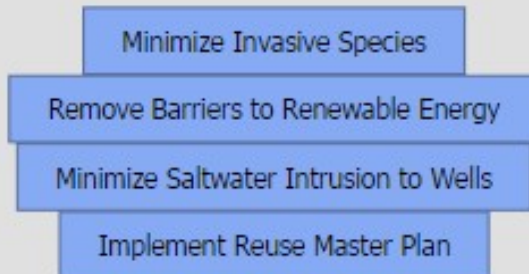
Measure  
Progress  
towards the  
Target

## Measures



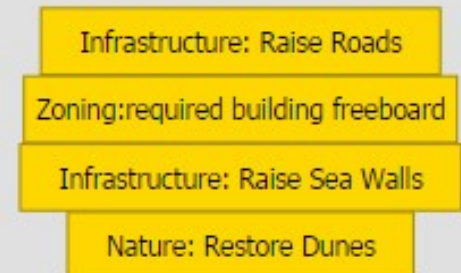
Separate Ends and  
Means Objectives  
**Important**

We decide on options to  
achieve targets  
**Clarity on this first is critical**



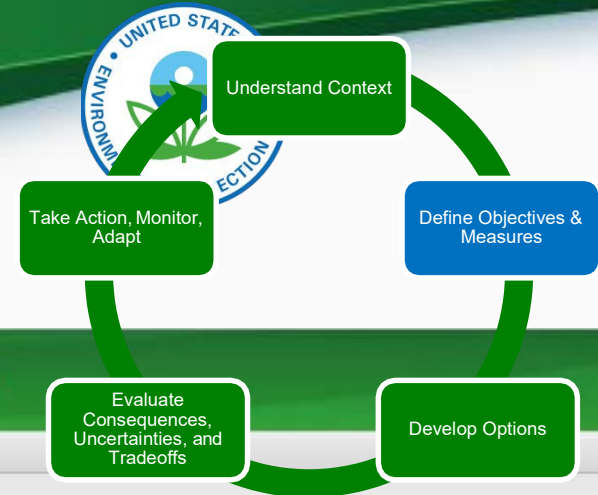
**Means Objectives**

These get you to  
the Target



**Options**

# Application: Dania Beach – Linking Criteria to Objectives



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Objectives

Save Revert

## Fundamental Objectives Hierarchy

New Objective Delete Objective Import Objectives

### Dania Beach Resiliency Redesign

#### Reduce reliance on fossil fuels

- Improve efficiency of transportation system
- Minimize non-transportation based use of fossil fuels

#### Ensure long-term water supply

##### Maintain drinking water systems

#### Preserve and protect natural infrastructure

##### Enhance mangrove areas

- Provide space for ecosystems to transition
- Maintain fisheries
- Maintain structural integrity of dunes

#### Maintain and increase economic opportunity and prosperity

##### Minimize local government spending

- Enhance recreation and public art areas

#### Minimize cost of impacts

- Minimize recovery costs

#### Maintain desired level of services throughout community

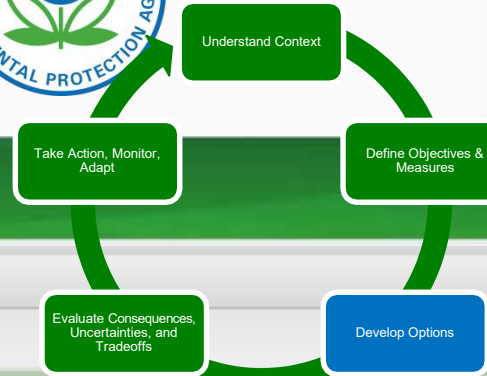
## Objective Measures

New Measure Delete Measure

Measure	Units
<input checked="" type="checkbox"/> Saltwater intrusion	square miles
<input type="checkbox"/> Area flooded	square miles
<input type="checkbox"/> Buildings with 2' of freeboard	%
<input type="checkbox"/> Certified Green Partners	# of Participants
<input type="checkbox"/> Dedicated Funding	Dollars
<input type="checkbox"/> Dollars towards adaptation	Dollars expended
<input type="checkbox"/> Duration of flooding	# of days
<input type="checkbox"/> EV Charging Stations	Number of stations
<input type="checkbox"/> Flooding related deaths	number
<input type="checkbox"/> Grant dollars received	total funding
<input type="checkbox"/> Heat related hospital visits	total number
<input type="checkbox"/> Integration of standards in permitting and licensing	# of programs com
<input type="checkbox"/> Local gov't resiliency investment	10
<input type="checkbox"/> Maintain regional monitoring network	# of active wells



# Application: Dania Beach – Linking Options to Objectives



## Define Options

Save Revert

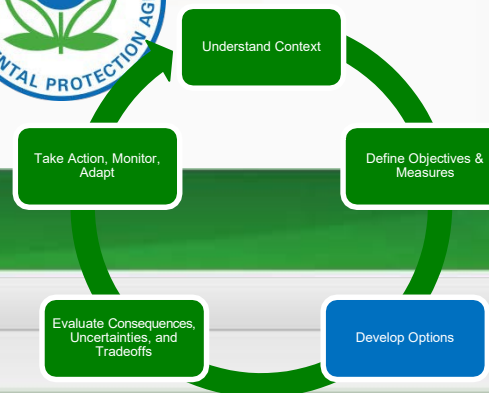
### Means - Ends Objectives Hierarchy

- ☐ New Means Objective
 ☐ Delete Means Objective
- Dania Beach Resiliency Redesign
  - Reduce reliance on fossil fuels
    - Improve efficiency of transportation system
    - Minimize non-transportation based use of fossil fuels
  - Ensure long-term water supply
    - Maintain drinking water systems
      - 💡 Minimize salt water intrusion to drinking wells
      - 💡 **Implement Reuse Master Plan**
      - 💡 Develop flow connections and increase surface st
      - 💡 Monitor saltwater interface
  - + Preserve and protect natural infrastructure
  - + Maintain and increase economic opportunity and prosperity
  - Maintain desired level of services throughout community
    - Increase public tolerance for temporary flooding
    - Minimize impacts of flooding on community services
  - Protect value of public and private infrastructure and prope
    - Minimize flood damage to public infrastructure

### Management Options

	New Option	Delete Option	
Option			Units
<input checked="" type="checkbox"/> Infrastructure: Structure/Pump retrofits and installations			none
<input type="checkbox"/> Federal grants			M\$
<input type="checkbox"/> Incentives: Certified Green Partners			number
<input type="checkbox"/> Incentives: Interest rates			none
<input type="checkbox"/> Incentives: Loans			none
<input type="checkbox"/> Incentives: Rebates			noe
<input type="checkbox"/> Infrastructure: Raise roads			meters
<input type="checkbox"/> Infrastructure: Reclaimed water produced			MGD
<input type="checkbox"/> Infrastructure: Seawalls			meters
<input type="checkbox"/> Infrastructure: Surface water storage			gallons
<input type="checkbox"/> Nature: Invasive species control			ha
<input type="checkbox"/> Nature: Limit access			none
<input type="checkbox"/> Nature: Restore dunes			ha
<input type="checkbox"/> Nature: Wetlands			ha
<input type="checkbox"/> Regional: Monitoring network			none

# Application: Dania Beach – Generating Testable Alternatives



ManagementScenarios

Save Revert

## Management Scenarios

### Management Options

- Federal grants
- Zoning: Building codes
- Nature: Invasive species control
- Infrastructure: Seawalls
- Infrastructure: Raise roads
- Incentives: Loans
- Nature: Limit access
- Regional: Monitoring network
- Infrastructure: Surface water s...
- Infrastructure: Structure/Pum...
- Nature: Restore dunes

### Scenarios

New Delete Edit Duplicate Expand/Collapse Options

#### Status Quo

##### Federal grants

5000 M\$

##### Infrastructure: Raise roads

1 meters

##### Infrastructure: Seawalls

3 meters

#### scenario a

##### Federal grants

10000 M\$

##### Infrastructure: Raise roads

2 meters

##### Infrastructure: Seawalls

5 meters



# Results

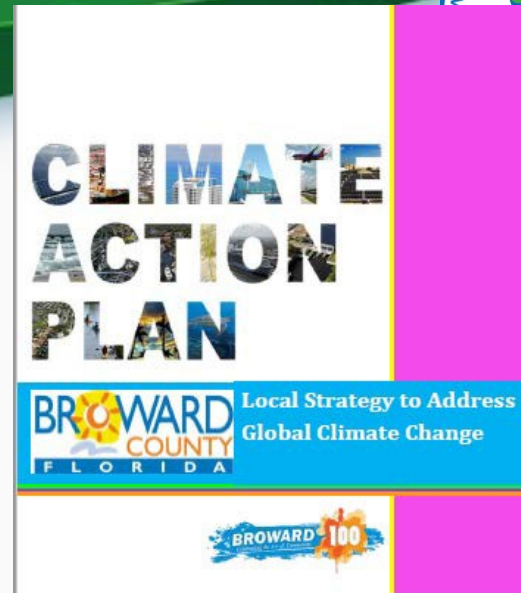
Objectives

Save Revert

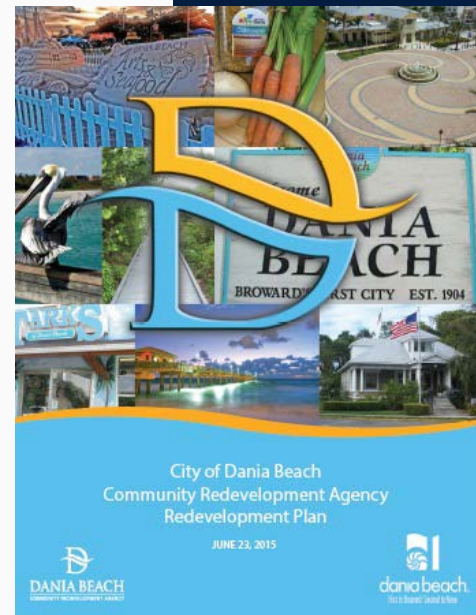
Fundamental Objectives Hierarchy	Objective Measures
<b>Dania Beach Resiliency Redesign</b> - Reduce reliance on fossil fuels Improve efficiency of transportation system Minimize non-transportation based use of fossil fuels - Ensure long-term water supply Maintain drinking water systems - Preserve and protect natural infrastructure Enhance mangrove areas Provide space for ecosystems to transition Maintain fisheries Maintain structural integrity of dunes - Maintain and increase economic opportunity and prosperity Minimize local government spending Enhance recreation and public art areas - Minimize cost of impacts Minimize recovery costs - Maintain desired level of services throughout community	New Measure    Delete Measure Measure    Units <input checked="" type="checkbox"/> Saltwater Intrusion    square miles <input type="checkbox"/> Area flooded    square miles <input type="checkbox"/> Buildings with 2' of freeboard    % <input type="checkbox"/> Certified Green Partners    # of Participants <input type="checkbox"/> Dedicated Funding    Dollars <input type="checkbox"/> Dollars towards adaptation    Dollars expended <input type="checkbox"/> Duration of flooding    # of days <input type="checkbox"/> EV Charging Stations    Number of stations <input type="checkbox"/> Flooding related deaths    number <input type="checkbox"/> Grant dollars received    total funding <input type="checkbox"/> Heat related hospital visits    total number <input type="checkbox"/> Integration of standards in permitting and licensing    # of programs con <input type="checkbox"/> Local gov't resiliency investment    M\$ <input type="checkbox"/> Maintain regional monitoring network    # of active wells

- Crosswalk Dania Beach Workshop Results with Regional, County, and City Plans
- Find common areas of effort
- Prioritize short and long term goals (FY17)
- Focus resources to assess options
- Model, evaluate, decide

Preliminary stages with Broward County



Responds to a  
Climate  
Southeast Florida Regional Climate  
Change Compact Counties  
Regional Climate Action Plan

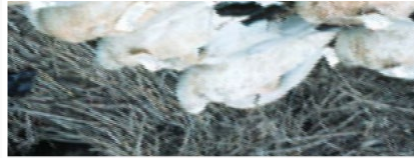


# Application: Bunker Hill Superfund Site



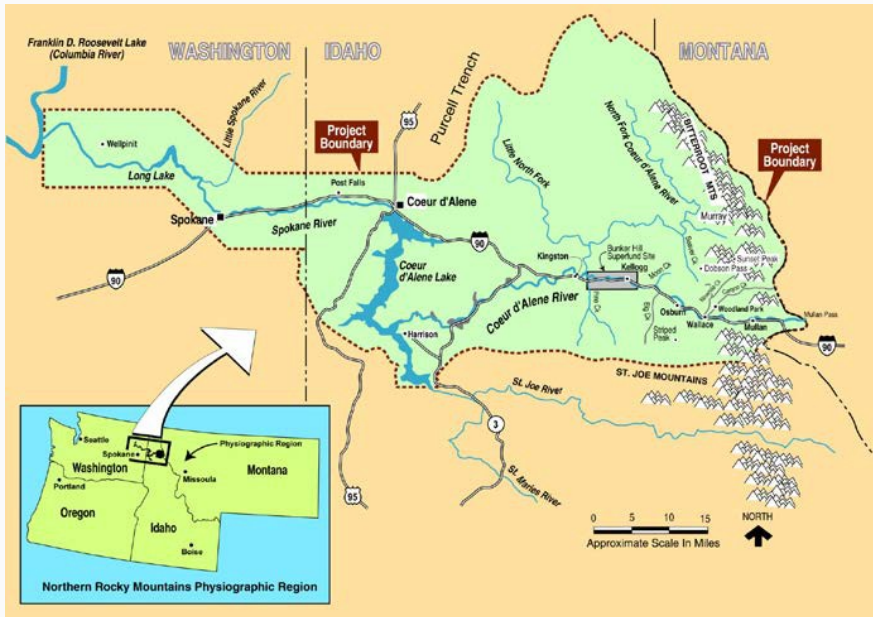
## **Problem:**

Waterfowl mortality from wetlands contaminated by the Bunker Hill Superfund Site in Idaho



## **Action:**

State, Tribal, and Federal Agency remediation planning effort



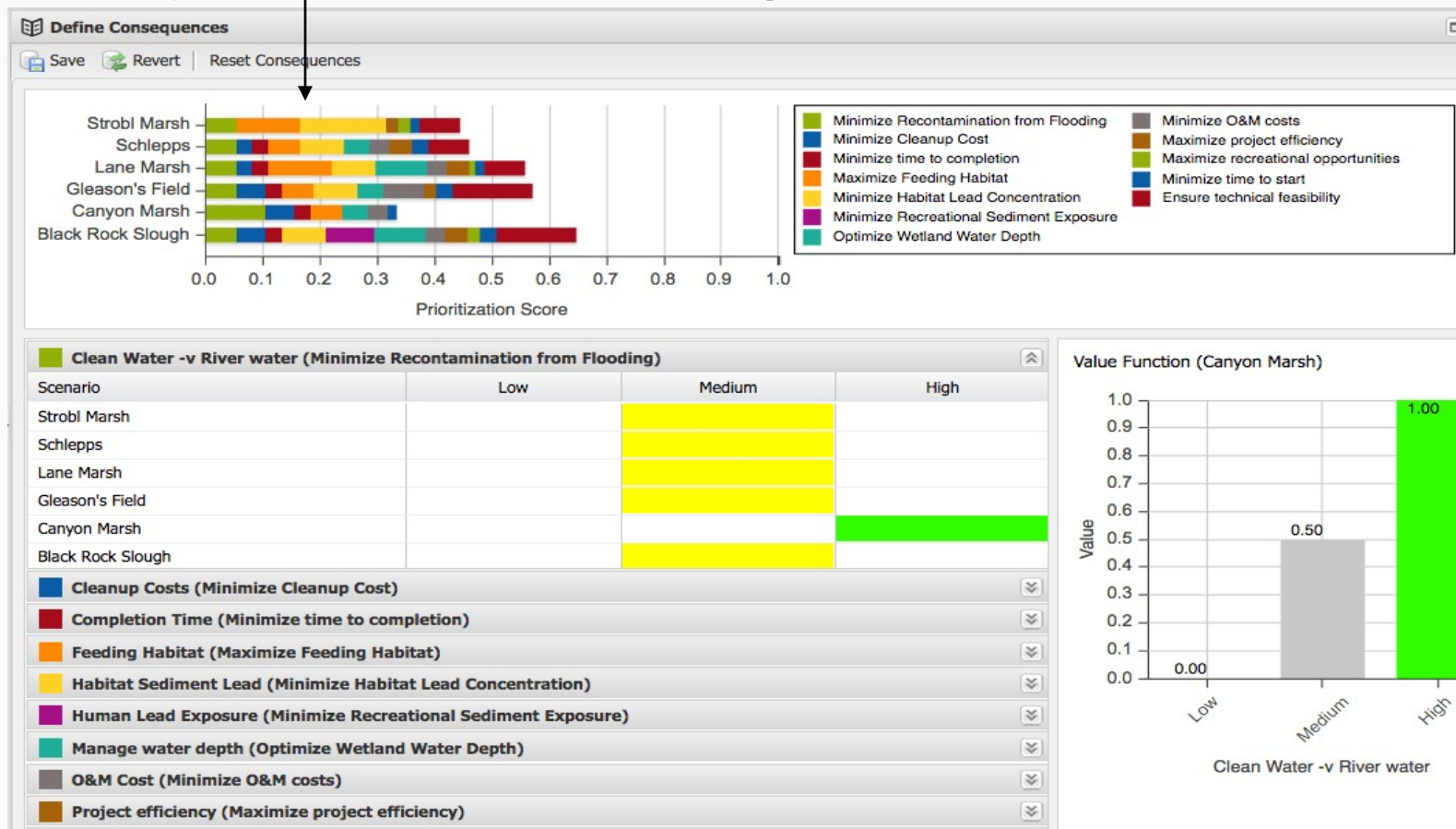
# Application: Bunker Hill Superfund Site - Cumulative Impact for Clean up selection



- ❖ Each color represents criterion impact on receptor
- ❖ Criteria can be evaluated individually or cumulatively

## Result:

## Multi-objective wetland remediation prioritization with DASEES





# Application: Guánica Bay, Puerto Rico

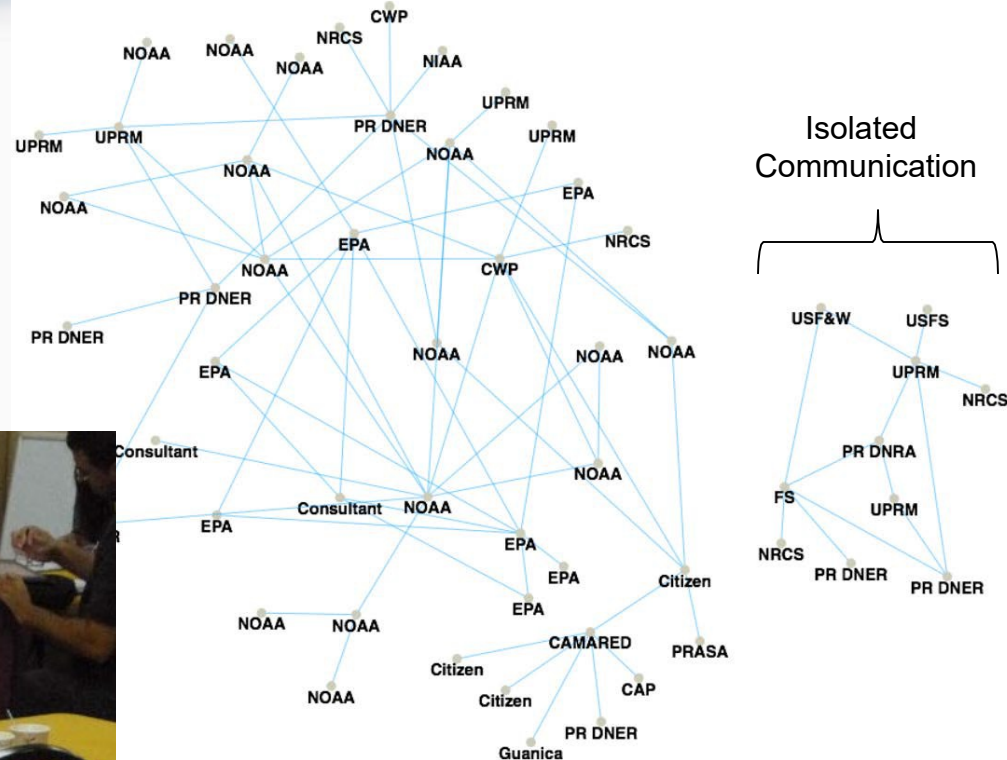
## Public Values Forum

January 23-25, 2013



### Goals:

- Identify stakeholder objectives and success measures across the Guánica Bay watershed
- Prioritize possible management actions for achieving multiple values



### Social Network Analysis (SNA)

- Integral to DASEES
- Rapid analysis of stakeholder interactions and knowledge flow
- Identifies areas of limited interaction





# DASEES Application Insights

## **Making decisions about complex problems is hard.**

SDM and tools like DASEES help to manage information, data, and analyses. They do not replace thinking or provide the “answer”. People still make the decisions.

## **DASEES can effectively communicate information to stakeholders**

Providing rapid feedback from group information e.g. Social Network Analysis gets stakeholders involved. They like to see their contribution lead to results. It promotes “buy in”

## **Guidance is critical**

Deliberate structuring of decisions is a learned skill. Understanding the process before using DASEES is necessary. Not difficult, but necessary.



For more information  
or interest in being a beta user,  
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**<http://beta.dasees.org/>**

**DASEES development:** EPA Office of Research  
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Teri Richardson (ORD/NRMRL) Cincinnati, OH  
Marilyn Buchholtz ten Brink, Ph.D. (ORD/NHEERL)  
Narragansett, RI

***Anticipated public release in 2018***

**Decision Analysis for a Sustainable Environment, Economy and Society (DASEES):** DASEES is a web-based interactive tool for structured decision-making. It provides an environment where communities can build common understanding of complex problems then create and evaluate management alternatives through a multi-objective decision analysis. DASEES serves as an integrative framework for combined assessment of environmental, economic, and social aspects of a decision problem where there is uncertainty. This is done with causal modeling with probability networks and can be used to communicate risk-based decision outcomes.

### **Dr. Brian Dyson**

Dr. Brian Dyson is an Operations Research Analyst with EPA/ORD/ NRMRL in Cincinnati, OH. He is the Project lead in the Sustainable and Healthy Communities Research Program for Decision Science and Support Tools. He started with the EPA working on land management decision support for non-point source runoff and habitat conservation. His current work within the SHC program is aimed at integrating decision methods and developing decision support tools for community resilience planning, contaminated site remediation, landfill siting, sustainable materials management, and watershed/estuary management.

**Contact:** [dyson.brian@epa.gov](mailto:dyson.brian@epa.gov)



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